# Risky Business: Why Every Builder Needs Quality Assurance?





#### Nathan Kahre



Formerly the High Performance and Healthy Home Manager at Thrive Home Builders a regional production builder focusing on net zero housing in Denver Colorado.

Currently Business Development Manager at EnergyLogic an applied building science and software company serving the Front Range of Colorado.

Nathan.Kahre@nrglogic.com

720-597-0304



#### Thank You to Our Hosts & Partners!



Aaron Smith is the CEO of the <u>Energy and Environmental Building Alliance (EEBA)</u> which represents a community of over 50,000 builders and their stakeholders across North America that are truly the early adopters and innovators in driving sustainable transformation of the homebuilding industry.



Ed Caldeira is the Founder and CEO of <u>FTQ360</u> which has implemented customized quality and safety management systems for hundreds of general contractors, subcontractors, suppliers, inspection agencies, and insurance companies.



## **Donation Giveaway!**

Participate in this brief survey to tell us more about your work for a chance to give back to one of three organizations:

- HomeAid Colorado
- Colorado Homebuilding Academy
- Local Food Bank of Choice

One entry will be selected at random at the end of today's webinar. EnergyLogic will donate \$75 on behalf of the winner!

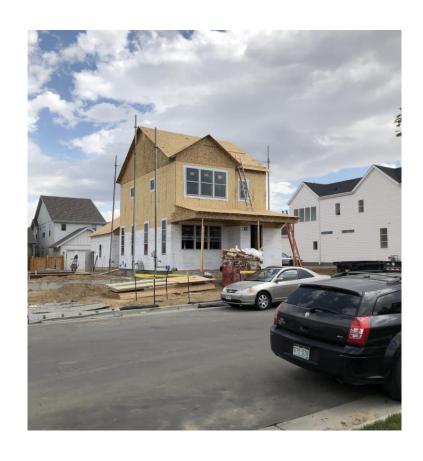








#### **Building Is a Risky Business!**



- Getting land
- Getting funds
- Getting a buyer
- Getting a permit
- Getting it built
- Getting it through warranty



### What Issues Stand in the Way of Profitability?

Schedule Delays

Re-Work

Inability to Scale

Warranty Repairs

**VPOs** 

Rising Construction Costs

Lawsuits



## How Much of a Super's Day Is Spent Responding to Problems?

On Site Follow Ups Trade Communication Figuring out Fixes Checking In On Re-work And More!

Bottom Line: More Problems To Solve Means:

- Less homes a super can effectively manage
- Less time communicating with buyers
- Lower construction quality



#### What Leads to These Issues?



#### Can We Solve This Problem?

There are two different mindsets to adopt.

#### Always Been This Way, Always Will Be

- Housing is unique
- Last major site-built product
- Growing number of trades

## Solving Problems is in Our Blood

Operate like the best supers

### What Happens If?

We accept the status quo.

#### It Will Get Worse

- Trade shortage is not going away
- Aging trades and supers
- Material prices continue to rise

#### It Will Impact the Bottom Line

- Build times will stretch
- Warranty costs will go up
- Customer satisfaction will go down
- Risk increases
- Eroding margins

## What Does a World With First Time Quality Look Like for You?

#### In the Field

- Less time spent managing re-work
- Smooth predictable construction process
- A quality-built home

#### In the Office

- Reduced warranty costs
- Staying on budget
- Reduced risk

#### How Do We Get There?

- Another inspection?
- Another checklist?
- Another home punch?

All of these are reactive, NOT proactive!



Name (print): Building/Location:					Phone:		ORG Code:			
						Date:				
Item	Ye	No	N/	Fixed Date	Item	Ye s	No	N/ A	Fixed	
Program Administration			(CI	9	Material Storage/Handling				6	
OSHA Posting	П	г			Materials properly stored/stacked	т	П	г		
Emergency numbers/contacts posted					Dust protection adequate					
Hazard Communication Program	П	т			Loads lifted correctly	т	П	П		
Daily/Weekly safety meetings held			7		Excavations & Shoring					
Housekeeping/sanitation	П	Т			Shoring proper for soil & depth	т	П	П		
Work areas orderly	П				Adjacent structures properly shored	Т				
Adequate lighting					Necessary ladders provided					
Hand washing/toilet facilities					Excavation barricaded	Т				
Passage, entry & walkways clear					Spoil set back at least 2 feet					
Clean eating/dining area		т			Equipment away from edge	т	П			
Fire Prevention					Equipment ramps adequate	Т				
Fire extinguishers available					Ladders					
Correct extinguishers for job					Ladders in good condition	Т	П			
No smoking posted and enforced		т			Side rails extend 36" above landing	Т		П		
Electrical/Utility				1	Proper for job & secure	Т				
Electrical hazards posted	П	г			Ladders fully open when in use	т	П			
Drop cords protected					Scaffolding					
Underground electrical lines staked		П			Equipment in good condition	Т	П			
Lockout procedures utilized		П			Scaffold is sied to structure	Т				
Access to breaker box clear	Г	Г			Guardrails, top, mid, toe boards in place	Г				
Underground gas lines staked					Connections sound & secure					
Hand & Power Tools					Planking cleats in place	П				
Hand tools in good working condition			V.		Worker protected from falling objects					
Cords in good condition	Г	П			Welding & Cutting					
All mechanical safeguards in place					Screen & shields in place					
Proper tools utilized for each job					Electrical equipment grounded					
Tools grounded or double insulated					Compressed gas cylinders secure/upright					
Heavy Equipment					Proper personnel protection utilized					
Operation manuals available					Fire extinguishers immediately evaluable					
Brakes, lights, signals & alarms operable					Welding cables in good condition					
Wheels chocked when necessary					Personal Protective Equipment					
Seat beits worn					Hardhats worn					
Daily inspections documented					Gloves available & used					
Barricades & Fencing					Steel toe footwear					
Site fenced					Eye protection utilized					
Roadways & sidewalks fenced					Ear protection utilized					
Floor openings planked or barricaded					Safety beits & lanyards utilized					
Access/traffic controlled					Respirators & masks utilized	1				



## Take a Cue From the Superintendent

1. Come across a problem.

2. Find out why the problem happened.

3. Make sure the problem doesn't happen again.

All together, this is a Quality Management System (QMS).



#### What's the Difference?

#1

**Quality Control** 

Punching a home and correcting the identified issues.

#2

**Quality Assurance** 

Identify recurring issues and prevent them from happening.

#3

**Quality Management System** 

Business processes used to manage Quality Control & Quality Assurance



#### How Do the Best QMS's Work?

1. Inspect and correct.

2. Identify recurring issues.

3. Establish the root cause for the issues.

4. Implement solutions to eliminate the issue.



## Step 1. Inspect and Correct

#### A good thing.

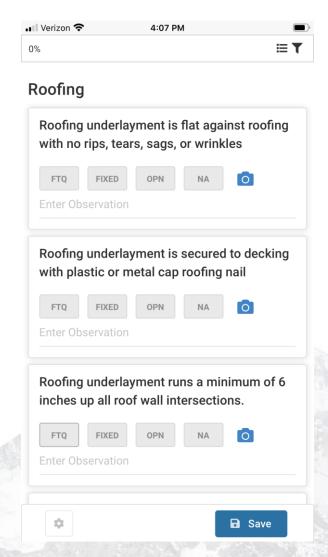
- We do this everyday.
- Is there a way to do it better?

#### What do we want?

Data to help us make informed decisions.

#### How do we get it?

 Trained, qualified inspectors with standardized and scheduled inspections.





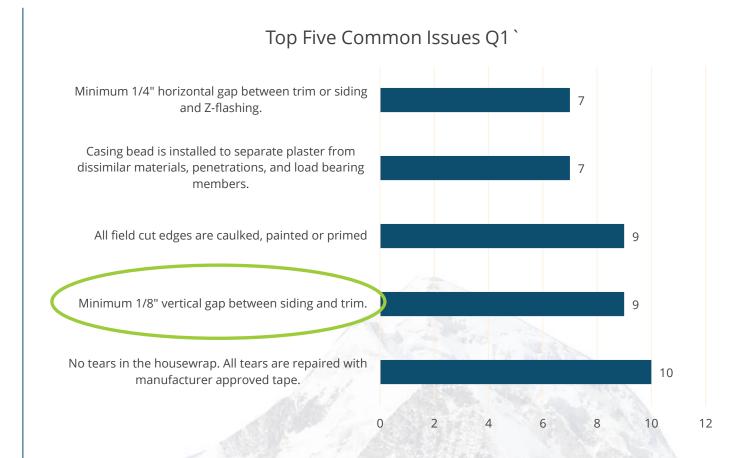
## Step 2. Identify Recurring Issues

#### What's next?

 Analyze the data to identify and understand recurring issues.

#### Use the data:

- Not anecdotes
- Not loud superintendents
- Not gut reactions





### Step 3. Establish Root Cause

• Remember: This is construction not rocket science!

• Most of the time, root cause comes down to trade not knowing what is expected of them.

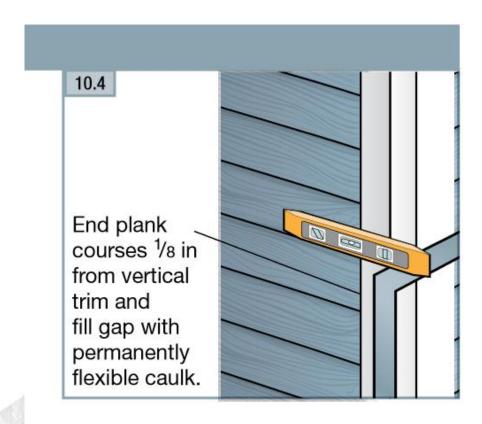


## Step 4. Eliminate the Issue

Learn from our mistakes not make them repeatedly.

#### Use the tools available:

- Toolbox talks
- Construction documents
- Manufacturer installation instructions
- On-site training





## Keep Doing It. One Bite at a Time.

1. Inspect and correct.

2. Identify recurring issues.

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## Thank you! Questions?

#### Nathan Kahre

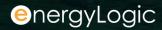
**Business Development Manager** 

Nathan.Kahre@nrglogic.com

720-597-0304

**EnergyLogic** 

Our vision: A world where all homes are efficient, healthy, and resilient. ENERGY STAR® Sustained Excellence/Partner of the Year 2009-2014, 2016-2020



## About @nergyLogic

EnergyLogic is an applied building science company that partners with building professionals to create better homes that are efficient, healthy, and resilient.

We are based in Colorado and work worldwide.



























